

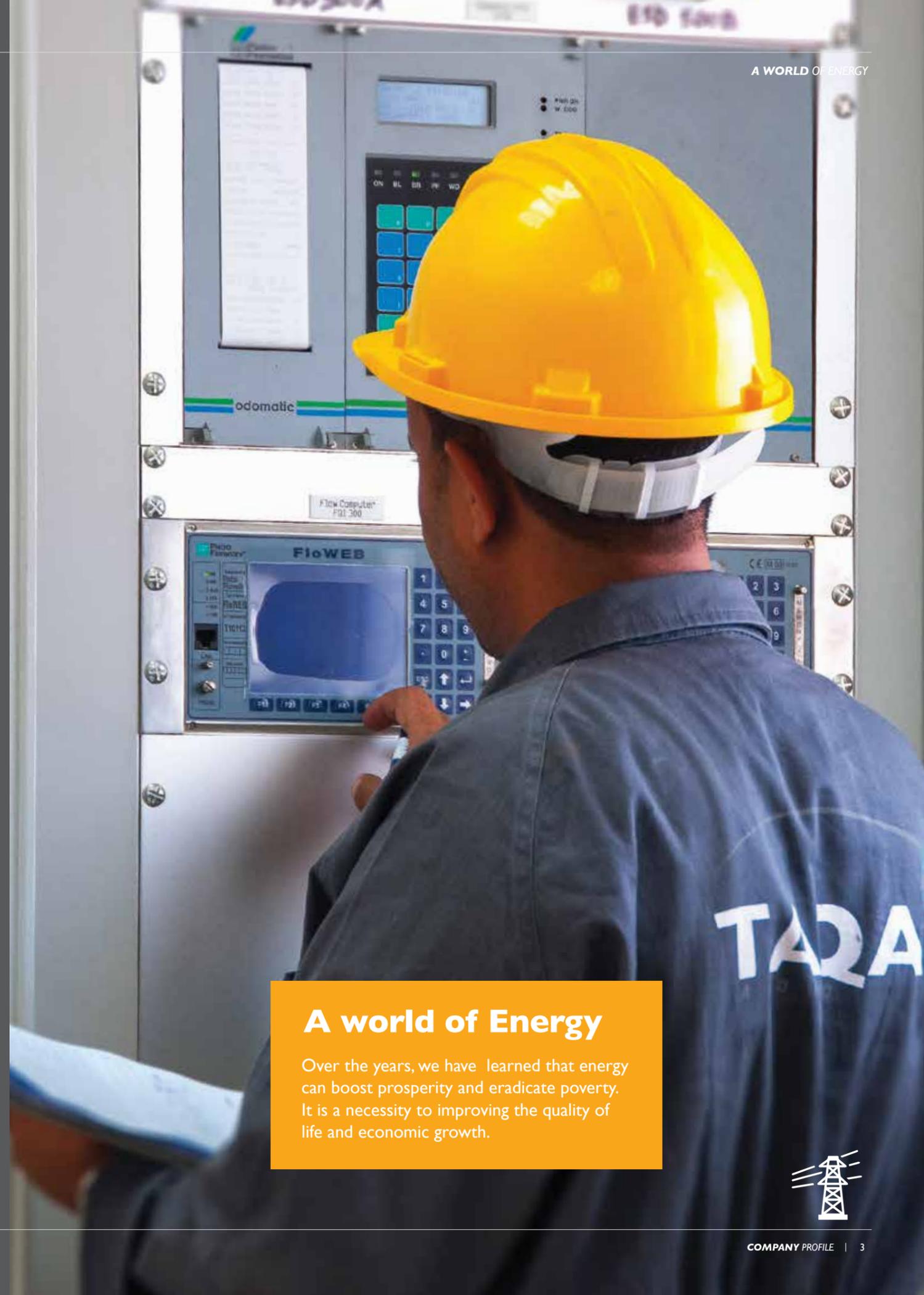
A World
OF ENERGY

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18 Years of Experience

TAQA Arabia is the largest private sector energy distribution company in Egypt with over 18 years of experience with a diversified sources of energy, investing and operating Energy infrastructure including gas transmission and distribution, power generation & distribution and marketing of petroleum products.



| | | | |
|---|---------------------------------------|--------------------------|---------------------------------------|
| | | | |
| 1 MILLION GAS CONNECTED | 2.3 BILLION EGP INVESTED | 3400 EMPLOYEES | 1000 ^{MW} OF POWER |

A world of Energy

Over the years, we have learned that energy can boost prosperity and eradicate poverty. It is a necessity to improving the quality of life and economic growth.



TAQA Arabia a Market Leader

With dozens of downstream energy companies in Egypt, the Middle East and Africa, TAQA Arabia is the only company in the region that provides an integrated and diversified energy distribution.

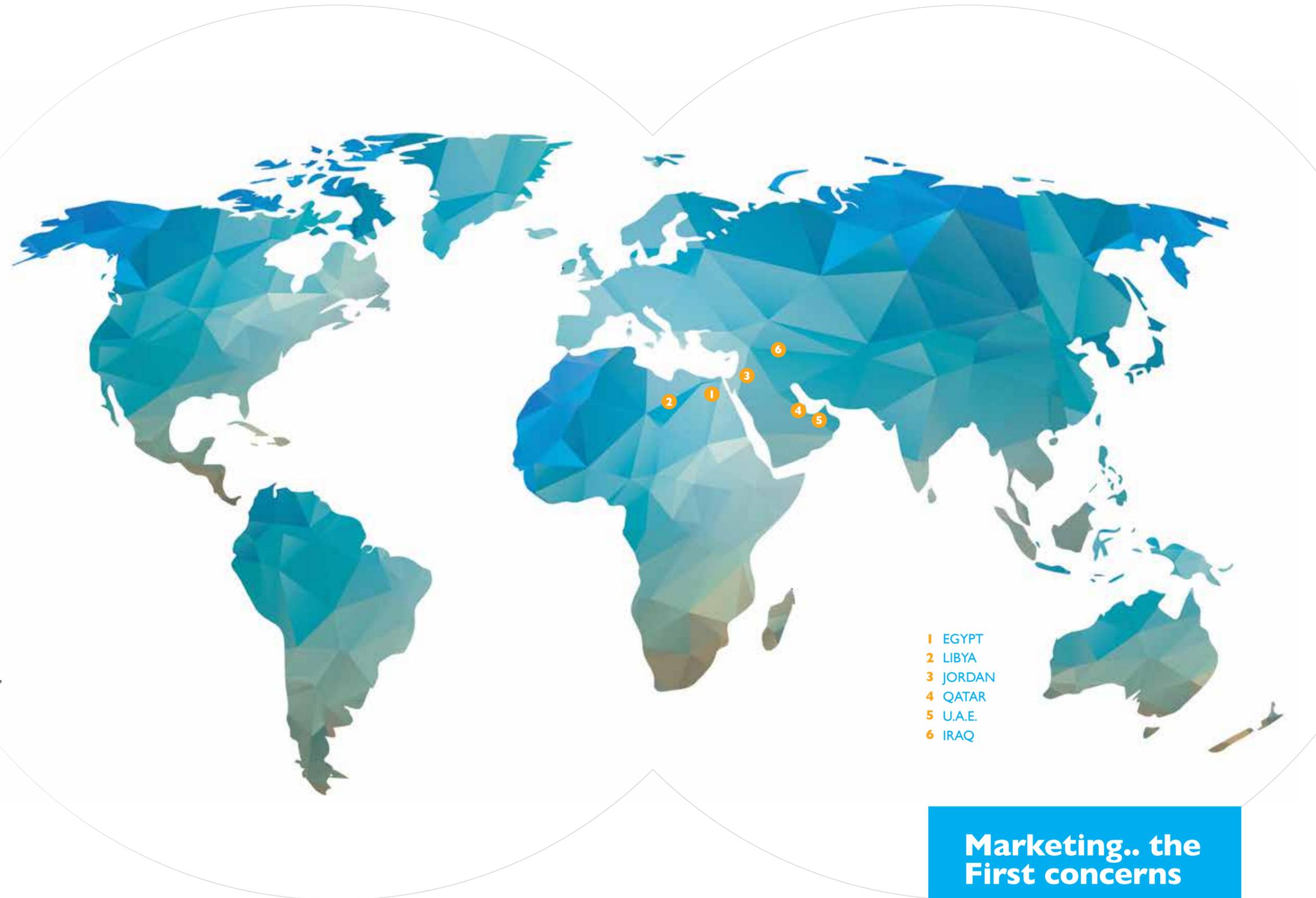
TAQA Arabia best serves its clients with energy distribution that incorporate fuels, electricity, natural gas, and in the near future solar, wind energy & biotechnology fuels. In addition to pioneering our advanced multi-utility service that provides full turnkey solutions for mega real estate projects.

With currently 16 subsidiaries throughout Egypt the region, we have gained local expertise and know-how to get things done. Business is “not as usual” in such a diverse region, where cultural norms often dictate the way business develops and its growth potential.

Through partnerships with pivotal players in the private and public sectors, TAQA Arabia knows whom to approach, when to invest heavily and what projects should be added to our already successful portfolio.

This knowledge has allowed us to position our Arms strategically across the full downstream energy value chain in each of our markets. As a result, TAQA Arabia has become the largest private sector energy distribution company in Egypt, a major developer of natural gas grids in Qatar and the United Arab Emirates.

Furthermore, TAQA Arabia is associate member of the International Gas Union. Founded in 1931, the IGU serves to promote the gas industry and represents more than 95% of the global gas market. This geo-strategic membership allows us to share expertise and best practices with thousands of gas professionals from around the world.



- 1 EGYPT
- 2 LIBYA
- 3 JORDAN
- 4 QATAR
- 5 U.A.E.
- 6 IRAQ

Marketing.. the First concerns

With expanding demand across the global energy market, TAQA has a firm stand in its future.

Energy For The People

Energy is an integral part of everyday life. It supplies power to homes, offices, hospitals and vehicles. It allows us to manufacture and transport goods or simply connect to the world online. With the increasing demand for energy and growing urbanization, our energy needs are continually up.

Like never before, technology is helping us find innovative ways to meet those needs: Solar and wind-operated farms can provide enough electricity to light up entire communities, while natural gas provides the fuel to run power stations and major industries. Societies are constantly adapting and improving their approach, thereby making the best use of our available resources.

TAQA Arabia emanated from the same vision: to serve the region's diverse energy needs and become No. 1 total diversified energy distribution company in the Middle East and Africa. It has been eight years since our establishment in 2006, and through strategic expansion, we now operate in over 6 countries. Our mission is simple, and we deliver

on our promise with sincerity and dedication; we present to our clients 'A World of Energy'.

Although energy markets can be complex, our expertise gives us an in-depth understanding of the ins and outs of the sector, as does our commitment to building partnerships with major private investors, while maintaining the development of our own joint ventures with regional governments as well.

TAQA Arabia has proudly contributed in the success of diversifying the energy infrastructure in Egypt but still many more to come by working in a variety of energy sources like Gas, Diesel, Fuel, & in the near future Wind, Solar and biotechnology.

NO.

INTEGRATED ENERGY SOLUTION PROVIDER IN THE MIDDLE EAST AND AFRICA

We are Moving Ahead

With a solid and stable foundation of success, TAQA is looking towards the next stage in our success.



Our management is equipped with a broad spectrum of regional understanding and leadership amongst our competitors. This means TAQA Arabia is positioned to take advantage of markets in which it operates in four ways



Market Innovation

Pioneering market innovation is part of our tactical approach to how we work as well as our medium and long-term strategies. This allows us to always be ahead of the competition and continually open new markets.

Market Position and High-Growth = Diversified Energy Markets

With the increasing demand for energy across the Middle East and Africa, coupled with historical underinvestment in energy infrastructure, TAQA Arabia is well positioned to fulfill the region's needs.

First-Move Advantage

TAQA Arabia's strong historical performance and robust business model, cemented by the long-term nature of its contracts, have enabled the company to capitalize on its market position for further expansion within markets.

As regional governments promote more private initiatives, TAQA Arabia has the "first-move advantage" to capitalize on them, and as such preserve our leading market position.

Solid Financials

With robust business operations and a strong balance sheet, we are in a well-placed position to take advantage of market opportunities while withstanding economic volatility, as evident by our 28% average net income growth between 2007 and 2013.

Energy Mix

Our research shows that the most pressing regional issues stem from unbalanced energy mixes, ageing infrastructure, dependency on single energy sources and difficulties meeting growing supply needs.

In Egypt, oil and gas comprise 96% of the country's primary energy mix, compared to the global average of 61%. The reliance on fossil fuels, which are heavily subsidized, represents a growing burden on the government. Increasing demand for resources from energy-intensive industries has put further pressure on public and private entities alike. At the same time, investments in power generation and distribution have fallen

over the past three years due to social unrest and delaying the development of many field projects.

Between 2006-2014, demand for oil and gas increased by an average of 6.3% annually. However, old distribution networks and decreasing capital in upstream projects mean supplies have actually fallen during this period. Meanwhile, electricity needs have swelled over the past five years, with an average growth rate of 5.8% per year, leading to a current power deficit worth four Giga Watts.

To counter this, authorities are pushing for new concessions, gas production projects, infrastructure development and a more diversified energy mix, while implementing mechanisms to increase energy conservation. In addition, the government has begun decreasing subsidies.

Plans to boost capacity require billion of dollars in investments, most of which will come from the private sector. In this TAQA Arabia is leading the way as a private sector pioneer through its four Arms, providing comprehensive energy solutions for our customers and clients.

OIL & GAS COMPRISE
96%
OF EGYPT
PRIMARY ENERGY MIX

Gas Arm

E.P.C. Arm

Oil Marketing Arm

Power Arm

FROM 2006 TO 2014
6.3%
ANNUAL INCREASE IN
OIL & GAS DEMAND



How Do We Provide a Full Spectrum of Energy

A simple thought with a complex undertaking. Through an organic acquisition under Qalaa Holdings, we leveraged expertise and knowledge from 23 companies that comprise TAQA Arabia. Our activities are divided under four Arms that manage the company's main operations, forming the foundation of TAQA Arabia's holistic approach to energy.



GAS



E.P.C.



POWER



OIL MARKETING

The four Arms ensure we are a one-stop shop for energy distribution: the Gas Arm handles concessions, distribution and sales, while EPC takes care of engineering, procurement and construction.

Meanwhile, the Power Arm oversees electricity generation and renewable energy, with gas and conversion stations handled by our Oil Marketing Arm. This comprehensive integration has streamlined our operations, increased

our efficiency and yielded increasing returns for our shareholders as well as partners, customers and governments.

With over EGP 2.3 billion invested in the region, and a team that understands and expands on our vision to provide energy to under-served regional markets, TAQA Arabia has outlined a dynamic approach that is competent in absorbing further expansion within Arab and African economies.



TAQA Gas is the company's largest business unit, comprising of several distribution companies delivering natural gas to domestic and industrial clients.

Concessions, technical operations and maintenance

4 City Gas
Nile Valley Gas
Trans Gas
Repco Gas
CONCESSIONS

11
GOVERNORATES

5.4 billion
m³
OF GAS ANNUALLY

6 billion
m³
EXPECTED BY 2016

600 K
customers
RESIDENTIAL / INDUSTRIAL

TO REACH UP TO
1.2 million
customers
GAS GRID TO COVER



TAQA EPC incorporates our engineering, procurement and construction services.

- * Gas pipeline engineering, process design and installation
- * Training for all activity of gas sector
- * Investing in industrial projects worth EGP 120 million
- * Pioneering all constructions efforts for Arms

Construction sector RESIDENTIAL / COMMERCIAL / INDUSTRIAL

External and internal installation of high and medium pressure pipelines and low pressure polyethylene networks

2200 Km
HIGH PRESSURE PIPELINE

4500 Km
POLYETHYLENE NETWORK

1 million
RESIDENTIAL, INDUSTRIAL & COMMERCIAL

940 K
RESIDENTIAL

57 K
COMMERCIAL

640
INDUSTRIAL

Design Division

One of the leading engineering consultants in Middle East and Africa for natural gas and liquefied-petroleum gas (LPG). Offers energy and infrastructure solutions to private and public companies as well as national and international institutions.

Multi-utility

Full Turnkey Solutions + wide range of construction services through our group and our partners Gas, Electricity, Water, Sanitary Sewers, Communication



TAQA Power has positioned itself in the market of power generation and distribution as a pioneering licensed developer and operator.

Engineering, generation and distribution services

Global Energy /
TAQA Industrial Zones /
Renewable Energy

TAQA Power

CONTRACTED CAPACITY
1000 MW
Egypt / Middle East / North Africa

RESIDENTIAL & COMMERCIAL
400 MW
Futtaim CFC / Emaar Uptown Cairo / Al-Nakhil

TOURISTIC
250 MW
MarsaAlam / Nabq Center Sharm el Sheikh / Taba

OIL AND GAS
50 MW
Scimitar Red-Sea / E-Styrenics Alexandria

Industrial Zones

INDUSTRIAL
300 MW
South Valley Cement / Industrial Park 6th October

Renewable Energy

WIND / SOLAR / BIOTECHNOLOGY



TAQA Oil Marketing sells petroleum products, including fuels and lubricants, through a retail network of service stations under TAQA brand name.

37
FUEL & GAS STATIONS

7 Stations
ANNUAL INCREASE

9.6 KBD
SELLING OF REFINED PRODUCT / end 2012



SOLE DISTRIBUTOR since 2009

35 Shop
EXCLUSIVE FOR CASTROL

Each lube shop operates under exclusive Castrol branding and only sells Castrol products. Stores can be found across the country in cities including Cairo and Alexandria. All products are sold directly to end users, such as vehicle owners and small, medium and large businesses.

STORAGE TERMINAL AT SUEZ
with capacity
14 million litres

Designs, builds and operates Natural gas fuelling stations and conversion centres

7 Stations
master gas

22 million
m³
SOLD OF CNG

6
CONVERSION CENTRES

15 K
CARS CONVERTED
2K vehicles / year

TAQA Arabia has acquired and incorporated 23 companies, many of which had more than 18 years of market experience.

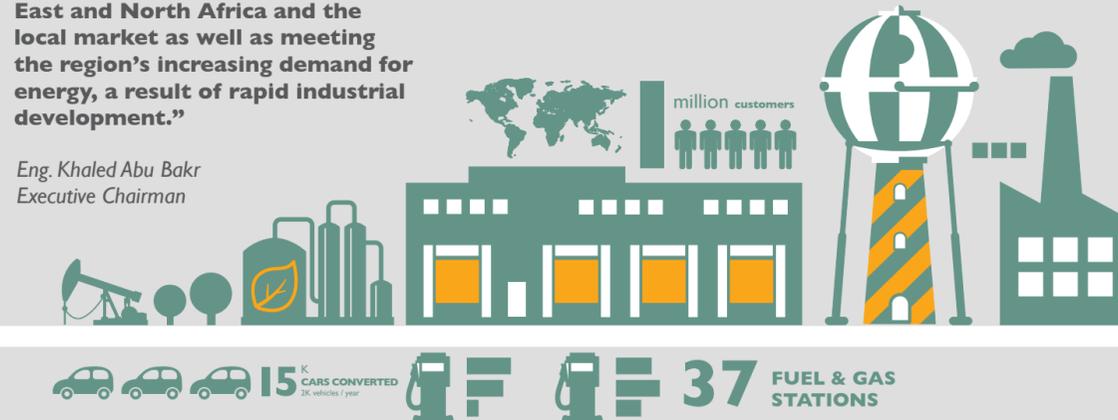


Solution-Based Strategy

Energy is the foundation of all life. From biological cells to factories, energy ensures we flourish and continue to grow. It helps us achieve greatness in thousands of ways and represents the heights of human advancement. Discovering new and innovative ways to harness that power, to have the ability to make our ideas a reality, is why we endeavour to make energy accessible to all.

“TAQA Arabia’s strategy is capitalizing on vast untapped energy opportunities in the Middle East and North Africa and the local market as well as meeting the region’s increasing demand for energy, a result of rapid industrial development.”

Eng. Khaled Abu Bakr
Executive Chairman



Access to reliable and affordable energy sources is crucial in improving public health, local business infrastructure and living standards.

TAQA Arabia boasts having four Arms; namely, the Gas Arm, the EPC Arm, the Power Arm and the Oil Marketing Arm. The four Arms ensure we are a one-stop shop for energy generation: the Gas Arm is the company’s largest business unit that handles concessions, distribution

and sales, while EPC incorporates our engineering, procurement and construction services. Meanwhile, the Power Arm oversees electricity generation and renewable energy. It has positioned itself in the market of power generation and distribution as a pioneering licensed developer and operator. Last but not least, TAQA Oil Marketing maintains its dedication to provide high quality products, services and flawless operations since its inception.



POWER

OIL MARKETING

The four Arms ensure we are a one-stop shop for energy distribution: the Gas Arm handles concessions, distribution and sales, while EPC takes care of engineering, procurement and construction.

Meanwhile, the Power Arm oversees electricity generation and renewable energy, with gas and conversion stations handled by our Oil Marketing Arm. This comprehensive integration has streamlined our operations, increased our

efficiency and yielded increasing returns for our shareholders as well as partners, customers and governments.

With over LE 3.5 billion invested in the region, and a team that understands and expands on our vision to provide energy to under-served regional markets, TAQA Arabia has outlined a dynamic approach that is competent in absorbing further expansion within Arab and African economies.

Solution-Based Strategy

Energy is the foundation of all life. From biological cells to factories, energy ensures we flourish and continue to grow. It helps us achieve greatness in thousands of ways and represents the heights of human advancement. Discovering new and innovative ways to harness that power, to have the ability to make our ideas a reality, is why we endeavour to make energy accessible to all.

“To maximize the growth potential of our communities, TAQA Arabia has pledged to stay ahead of market trends and innovation. Our goal is to provide our customers with comprehensive power solutions that meet their unique needs.”

*Ms. Pakinam Kafafi
Chief Executive Officer*

“TAQA Arabia’s strategy is capitalizing on vast untapped energy opportunities in the Middle East and North Africa and the local market as well as meeting the region’s increasing demand for energy, a result of rapid industrial development.”

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Executive Chairman*



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This comprehensive integration has streamlined our operations, increased our efficiency and yielded increasing returns for our shareholders as well as partners, customers and governments.

With global trends showing a gradual shift toward renewable energy, be it wind, solar or bio-fuels, TAQA is at the forefront of renewable energy development to offer affordable technology that gives companies and

residents access to cleaner, more sustainable sources of power, no matter where they live and operate, TAQA Arabia best serves its clients with energy distribution that incorporate fuels, electricity, natural gas and in the near future solar, wind energy & biotechnology fuels in addition to our advanced multi-utility service that provides full turnkey solutions for mega real estate projects. With 16 subsidiaries throughout the region, we have gained local expertise and know-how to get things done.



Gas Arm

The growing dependence on natural gas for residential and industrial needs, while being used as a clean fuel in power plants, has made it one the fastest-growing major fuels globally. With such relevance in today's world, TAQA Arabia has invested heavily in its Gas Arm.



4 City Gas
Nile Valley Gas
Trans Gas
Recco Gas
CONCESSIONS

11
GOVERNORATES

5.4 billion
m³
OF GAS ANNUALLY



TAQA Gas is the company's largest business unit, comprising of four distribution companies that specialize in delivering natural gas. The Arm's focal work is to build operate and maintain substations through which it distributes gas to surrounding localities. In Egypt, the Arm specializes in gas distribution in over 11 governorates operating under four concessions.

Despite the regional political and economic unrest, TAQA Gas increased its number of residential and industrial clients it serves and boosted its overall gas sales volumes. The Gas Arm contributed over 40% to gross profits in 2013, the highest percentage among the four Arms. TAQA Gas provides O&M services to more than 600,000 domestic customers and 175 industrial customers according to the highest standards and codes of practice.

600 K customers
RESIDENTIAL/ INDUSTRIAL

The 4 subsidiaries under TAQA Gas handle every aspect of downstream activity, serving over 600,000 customers regionally and distributing over 5.4 billion cubic meters of gas annually, mainly to industrial users. Its total number of industrial clients has surpassed 175 customers, including local and multinational clients. With TAQA Gas as its driving force, TAQA Arabia has become one of the region's largest and most diversified private-sector companies operating in the gas sector.



4 City Gas
Nile Valley Gas
Trans Gas
RepcO Gas
CONCESSIONS

"TAQA Arabia has become one of the region's largest and most diversified private-sector companies operating in the gas sector."



TO REACH UP TO
1.2 million customers
GAS GRID TO COVER



5.4 BILLION m³ OF GAS ANNUALLY





1 million
RESIDENTIAL,
INDUSTRIAL &
COMMERCIAL



4500 Km
POLYETHYLENE NETWORK

“The work managed by EPC has made it one of the leading engineering consulting firms in the Middle East and Africa for natural gas and liquefied petroleum gas pipelines.”

The E.P.C Arm acts as a feeding industry to the remaining arms and is responsible for designing and building pipeline connections as well as connecting customers and clients to the national grid. Our team also has skilled staff who specialize in market studies, gas master planning and grid implementation for the entire company.

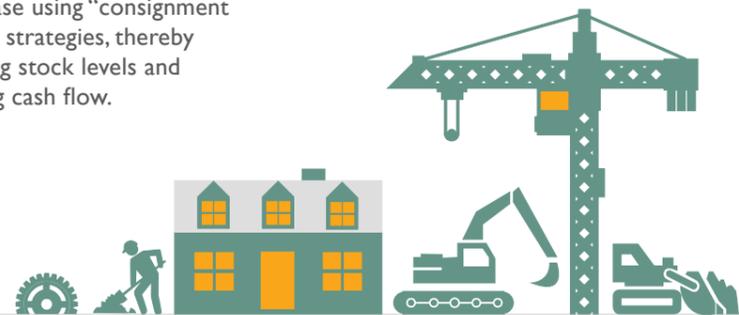
The work managed by EPC has made it one of the leading engineering consulting firms in the Middle East and Africa for natural gas and liquefied petroleum gas pipelines. The Arm offers energy and infrastructure solutions to public and private companies, both domestically and internationally.

Since its establishment, the Arm has given thousands of communities,

commercial units, households and businesses access to power through the construction of a vast pipeline network across the region. We plan to expand our investments in industrial projects, with projected revenues of EGP 120 million, while maintaining quality services to domestic customers.

TAQA EPC has successfully met its targets to reduce costs, risks and obligations associated with domestic conversions. Whereas the procurement division continues to purchase using “consignment stocking” strategies, thereby decreasing stock levels and improving cash flow.

Finally, the EPC Arm offers full turnkey solutions through its multi-utility service that span a wide range of construction services including gas, electricity, water, sanitation and communications.



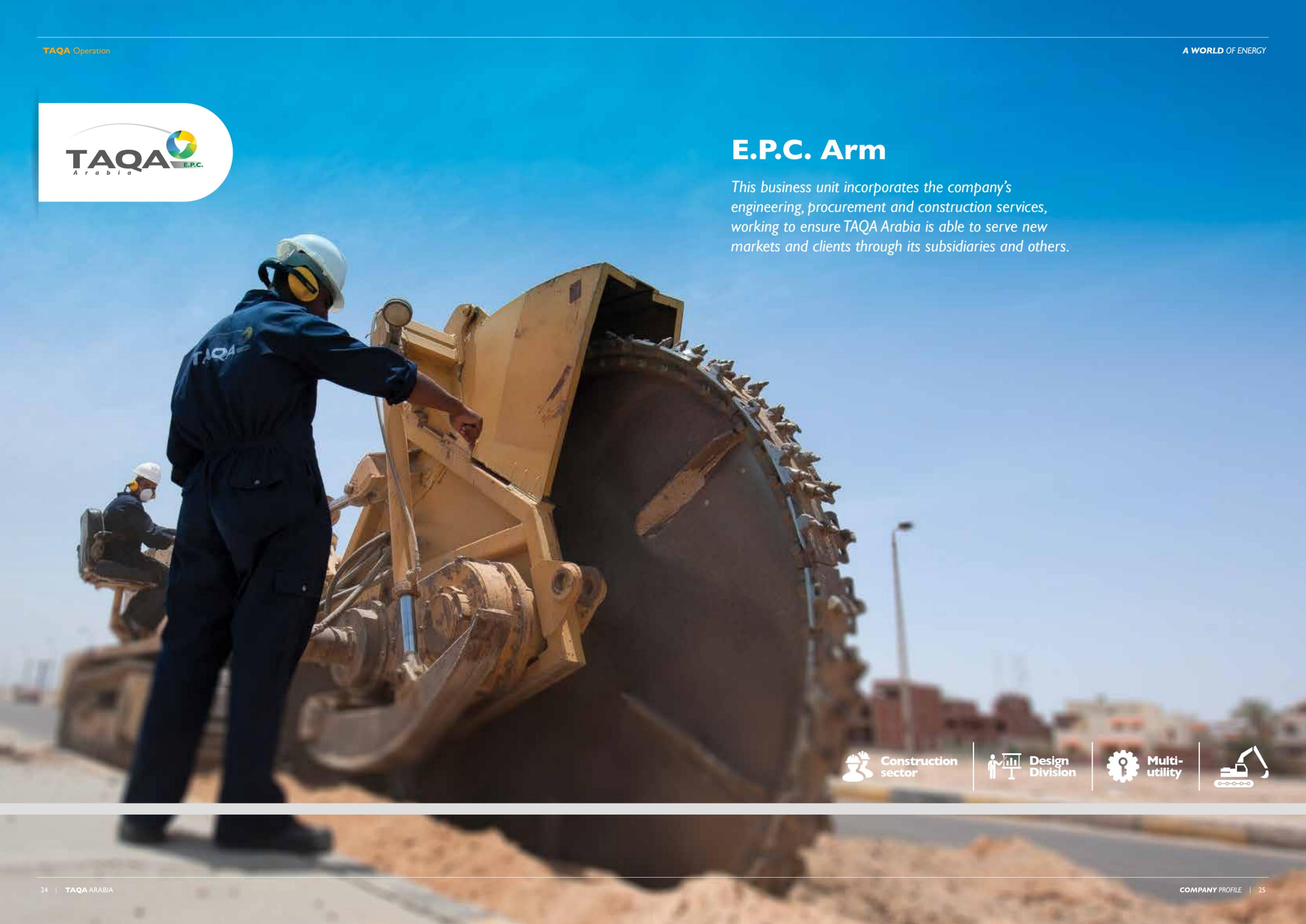
Construction sector

1 million RESIDENTIAL, INDUSTRIAL & COMMERCIAL



E.P.C. Arm

This business unit incorporates the company's engineering, procurement and construction services, working to ensure TAQA Arabia is able to serve new markets and clients through its subsidiaries and others.



Construction sector



Design Division



Multi-utility



Multi-Utility Services

Our engineers at TAQA EPC offer multi-utility services, offering our clients the true benefit of economies of scale and proficient progress of works on site.

MULTI-UTILITY
MULTI-UTILITY SERVICES

POWER & DATA
GAS
WATER
SEWAGE

DELIVERY ON-TIME

ONE-STOP SHOP FOR ALL YOUR UTILITY NEEDS

COMPETITIVE PRICE



This means lower costs, improved efficiency, and a streamlines process of installing new utilities onto their sites. We have a proven track record in the delivery of full turnkey solutions and can provide a wide range of construction services through our Arms and multi-accredited teams. Furthermore,

TAQA EPC is the Middle East and Africa's premier expert in gas and utility solutions, electricity connections, dual fuel supplies, water networks and pipelines, sewer construction and telecoms duct works. The strength of our group in the multi-utility business, thanks in part to our many partnerships

with market leaders, means we can give you the most competitive price, all the while guaranteeing on-time delivery on every project. Our multi-utility solutions provide the advantage of dealing with one company, making us a one-stop shop for all your utility needs.



“We have a proven track record in the delivery of full turnkey solutions and can provide a wide range of construction services through our Arms and multi-accredited teams.”



2200 Km
HIGH PRESSURE PIPELINE



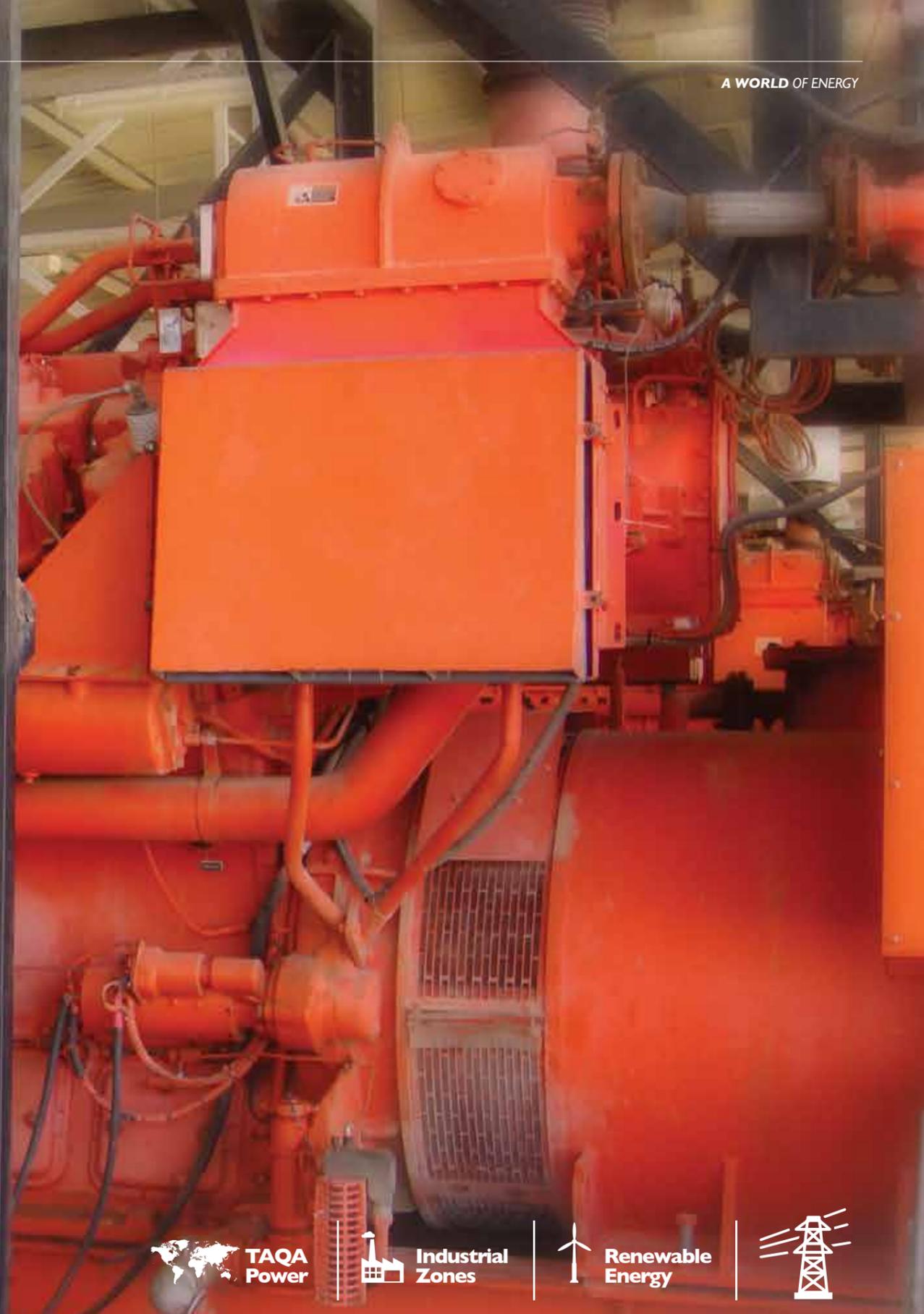
MULTI-UTILITY
MULTI-UTILITY SERVICES





Power Arm

To meet the growing power-supply deficit in the region's most dynamic markets, the Power Arm is equipped with wide-ranging engineering, generation and distribution services. TAQA Power operates throughout Egypt, Middle East & Africa region, maintaining the same level of excellence and commitment to service while also adjusting to the needs of the local environment.



ENGINEATOR

The Power Arm has extensive experience customizing environmentally sustainable power solutions, in addition to comprehensive power generation solutions designed to meet its clients' needs and provide efficient power management, emergency power supply and distributed power transformation and outages.

The Power Arm provides tailored packages to handle all operational requirements from financing, designing, constructing to operating, billing and collections for integrated generation and distribution power systems. Our operations cover low, medium and high-voltage power plants and distribution networks for the oil and gas, industrial, residential, commercial, and tourism sectors in Egypt. TAQA Power's list of clients surpassed the 2,000 mark, including major names such as Al Futtaim, Emaar Misr, Amer Group, Nabq, Travco, Sabour Group, Allam Group and 6th of October Industrial Zone.

The Arm's integrated-power services include all utilities for medium to large-scale development projects, with a contracted capacity of 1,000 MW in the Middle East and Africa. This means it has more than enough resources to power residential projects, large real estate schemes and malls to touristic areas and industrial cities.

TAQA Power arm finances, designs, constructs, operates and maintains low, medium and high-voltage power plants and distribution networks for the oil and gas, industrial, residential, commercial, and tourism sectors in Egypt.

TAQA Power is building on its development of the 2,250 MW BOO project in Dairut, located in Egypt's delta region, with its pre-qualified joint venture alongside Japanese developer Mitsui and Korean firm KEPCO. Recently, the Arm secured extra capacity from the South Cairo Distribution Company, while August 2013 saw TAQA for Industrial Zones complete construction of Phase I of its industrial zone project worth EGP6.6 million.



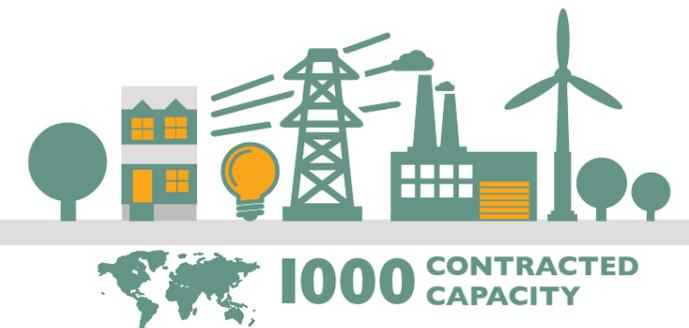
RESIDENTIAL & COMMERCIAL
400 MW

TOURISTIC
250 MW

INDUSTRIAL
300 MW

The initiative made TAQA Power the first private sector company in Egypt licensed to distribute power in an industrial zone. The project involves powering a 9 million square-meter industrial zone in Sixth of October City managed by five major private-sector developers.

The company implements strategic planning and capital expenditure calculations for all project infrastructure, covering services such as electricity, diesel, water, wastewater treatment, natural gas and district cooling.





Oil Marketing

The first privately owned Egyptian company with a license to market petroleum products including fuels and lubricants, through a retail network of service stations under TAQA brand name.



Led by a team of dedicated professionals with extensive multinational experience, TAQA Oil Marketing is the first privately owned Egyptian company with a license to market petroleum products.

The Oil Marketing Arm's operations focus on servicing rural areas across Egypt through a retail network of service stations, where the need for these stations is more pronounced. The Arm continues to invest in expanding its retail network despite ongoing challenges. It has successfully inaugurated four additional stations with a total investment of EGP4.1 million, bringing the total number of operating stations to 37, spanning 14 governorates.

The Arm also offers natural gas conversions for vehicles, and has been converting approximately 2,000 cars every year via 6 conversion centres nationwide.

37 FUEL & GAS STATIONS



TAQA Oil marketing capitalizes on its exclusive contract with leading global lubricants manufacturer Castrol as the sole distributor of its products across Egypt. The agreement gives the company a competitive edge, allowing it to sell premium, top-of-the-line lubricants to a diverse and rapidly growing market segment that includes automotive, agriculture, industrial and marine sectors. Its products include an extensive range of manual and automatic transmission fluids, chain lubricants and brake fluids.

TAQA successfully operated and upgraded the Suez fuels storage terminal that will support its position to offset fuel shortages and provide services to other companies.

7 master gas



“TAQA Arabia Oil Marketing arm also offers natural gas conversions for vehicles, and has been converting approximately 2,000 cars every year via 6 conversion centres nationwide”



6 CONVERSION CENTRES

35 Shop EXCLUSIVE FOR CASTROL



Storage Terminal at Suez
with capacity 14 million litres

Renewable Energy

Economic growth – though generally positive in itself – intrinsically puts pressure on the environment and the world’s resources. Over the last 100 years, cumulative CO2 emissions have drastically increased, raising concerns about climate change and the need for sustainable energy practices.

Unbalanced energy mixes in countries across Africa and the Middle East means many are completely dependent on fossil fuels, which produce large amounts of CO2. However, resource depletion and greenhouse emissions can be mitigated through investment in sustainable and renewable energy.

Teaming with sunny deserts and windy coasts, Egypt stands to reap incredible benefits by investing in renewable energy infrastructure. It has already made some headway with wind projects to the north. The Gulf of Suez, one of the windiest places on the planet, could produce 4,000 hours of power annually if exploited properly. Meanwhile, the country’s Western Desert region boasts unmatched solar radiation levels that range between 2,000 and 2,600 KWh/m².

With global trends showing a gradual shift toward renewable energy, be it wind, solar or biofuels, TAQA Arabia is ready to leverage this sector’s huge potential regionally. We are at the forefront of renewable energy development so we can offer affordable technology that gives companies and residents access to cleaner, more sustainable sources of power, no matter where they live and operate.

The Power Arm has made several inroads in renewable energy, starting with pre-qualified in the Kom-Ombo tender the biggest Solar Energy project in Aswan, Egypt. Our management believe that renewable sources play a central role in promoting competitiveness, increasing our bottom line, and more importantly relieving pressure on the world’s energy supplies. Indeed, widespread electricity generation from water, the sun, wind and thermal heat serve to boost energy independence, while also protecting the environment.

TAQA
REPRESENTATIVES
OFFER A WIDE
VARIETY OF
OPTIONS TO
CUSTOMERS

Design

Develop

Operate

Plan



Through our integrated service approach, we partner with you to help you navigate your way through the solar landscape to offer uniquely tailored solutions and flexible financing. In the near future we will be developing, financing, operating and monitoring renewable energy solutions.

TAQA representatives will offer a wide variety of options to customers depending on their energy needs. Below are the consulting and technical services that our company will offer for solar, wind and waste energy:

“TAQA Power has pledged to stay ahead of market, our goal is to provide our customers with comprehensive power solutions that meet their unique needs.”



DESIGN

Designing and studying the feasibility and potential power output of solar farms, wind farms and waste-to-energy projects that span industrial, commercial and agricultural waste

Designing hybrid power systems that use fossil fuel and renewable energy



DEVELOP

Developing solar plant financing plans



OPERATE

Operation and maintenance of solar, wind and waste projects



PLAN

Develop solar and wind farm financing plans in conjunction with governmental entities and international partners



Corporate Governance

Merging 23 companies under the umbrella of our four Arms was no easy feat. It took strategic coordination, planning and analyses: As each firm had its own unique operations, ethics and vision, only by uniting them under TAQA Arabia could we offer our diversified energy solutions throughout the region. This also resulted in the union of a vast store of market experience, which has allowed us to enter new markets with confidence.

TAQA Arabia

A SMART GOVERNANCE

FOR A BETTER LIVING.



Our vision

Our vision goes far beyond the creation of a conglomerate with regional expertise. We understand that by adhering to our corporate governance allows our managers and employees to flourish, and thereby deliver on our long-term success strategies.

Just as we endeavour to give remote communities access to affordable energy, we want to give our 'human capital' the right resources and opportunities, so they too can enjoy economic freedom and prosperity.

Our Arms provide innovative solutions that address major issues affecting the world: The rising demand for energy and improving the lives of impoverished citizens. Therefore, we are committed to supporting initiatives that tackle social issues and stimulate business growth through our work.

Empowerment

By empowering communities where we work with energy, knowledge and lessons in safety, we ensure TAQA Arabia's prosperity and client loyalty.

We know that success for our clients, who range from individual consumers to industrial clients and government bodies, means that we prosper too. Communities with the freedom to choose their own destiny share a wider array of opportunities with their residents and local enterprises, enabling them a better education, work and life.

“our aim is to build long-lasting partnerships that benefit each party.”



Our Strategic

Our strategic approach to community empowerment is a fundamental component of our long-term growth plans. We want to build deep, strategic relationships with our clients, always working to meet their needs and thereby creating ‘customers for life’.

Establishing this kind of trust is done by providing quality energy solutions that are both affordable and innovative; our aim is to build long-lasting partnerships that benefit each party. Companies that understand how to do these well, give customers an added-value experience.

We have an unwavering commitment to internationally recognized standards in ethics, legal compliance and integrity, starting at the top with our board of directors and corporate governance policies.

At TAQA Arabia, how we integrate corporate governance represents our vision of a better future. In particular, we believe women’s participation in the economy is of vital importance. Economies around the world cannot possibly reach their growth potential – economically, politically and culturally – until women are fairly represented in the work place.

Changing Lives

We believe how we govern our company is a reflection of our will to better the world. In our line of business – energy production and distribution – the interests of our shareholders and stakeholders should align.

“Passion is energy, feel the power that comes from focusing on what excites you.”

We ensure this happens by making significant investments in technology, innovation and human capital, all of which create jobs, expand economic activity and, most importantly, empower the communities where we do business.

We are proud to be the energy provider for some of the biggest industries, real estate projects and tourism initiatives in Egypt. With over 3,400 employees, who remain dedicated to this vision, TAQA Arabia's goal is to build a sustainable future, one day at a time. Through this, we become an agent of change and inspire others to follow in our footsteps.



MAKING SIGNIFICANT INVESTMENTS

**TECHNOLOGY/
INNOVATION /
HUMAN CAPITAL**





Giving Back

TAQA Arabia believes in fostering relationships as we strive to make the world healthier and more sustainable through meaningful change.

In line with our corporate vision, social responsibility plays an important role in the empowerment of communities where we operate. Promoting economic opportunities, access to education and free healthcare allow societies to thrive.

TAQA Arabia
A SOCIALLY RESPONSIBLE CORPORATION





Community Development

Building on our CSR heritage, we have established a unique approach to supporting communities by focusing on issues at the heart of our business.



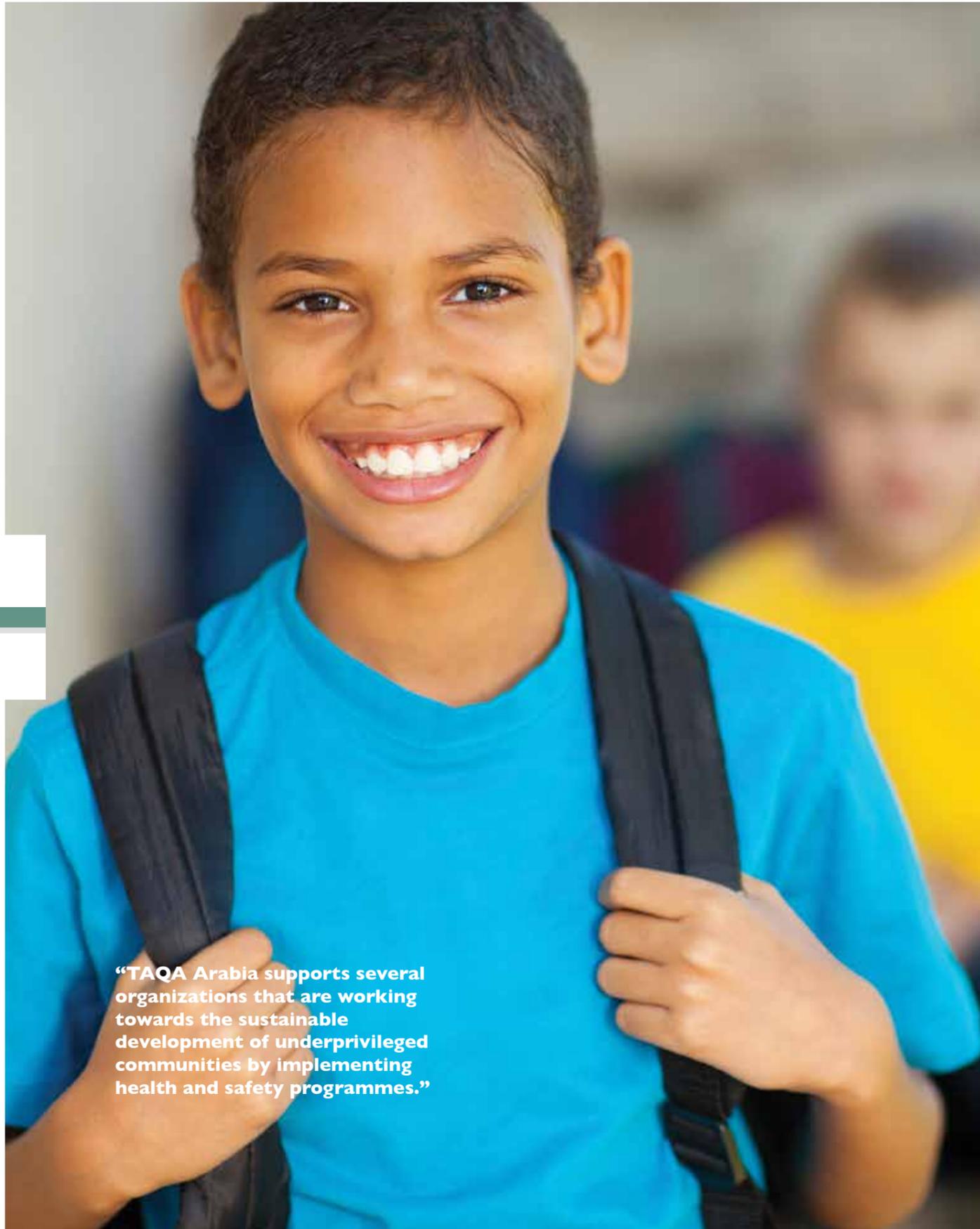
In doing so, we are able to lend support and expertise to improve their livelihood. A dedicated team of employees form the backbone of our CSR initiatives that touch lives through education and healthcare.

Collaborating with healthcare institutions is not only about funding medical equipment. Our goal is to ensure as many people as possible have access to much needed professional care. To achieve this, we work together with local governments and health organizations to improve access to healthcare.

We have also been active in the public health sector where we recently invested in building and equipping a clinic in Suez, which provides a full range of ophthalmology services.



“we work together with local governments and health organizations to improve access to healthcare.”



“TAQA Arabia supports several organizations that are working towards the sustainable development of underprivileged communities by implementing health and safety programmes.”



Human Development

But that’s not all. In many countries, finding healthcare professionals trained in the operation and maintenance of medical equipment is an increasing challenge.



TAQA Arabia is cooperating with local authorities and NGOs to develop a number of community projects that provide basic training infrastructure needs as well as education and development opportunities. In addition, we have become a strategic partner in professional and technical healthcare education.

Similarly, lessons learned by children early in life have a profound impact on habits they carry into adulthood. TAQA Arabia supports several organizations that are working towards the sustainable development of underprivileged communities by implementing health and safety

programmes. These are made possible by regular donations, contributions and volunteer efforts.

Sharing locally relevant content through fun and engaging lessons, the NGOs show children, employees and residents how to live better and healthier lives together.

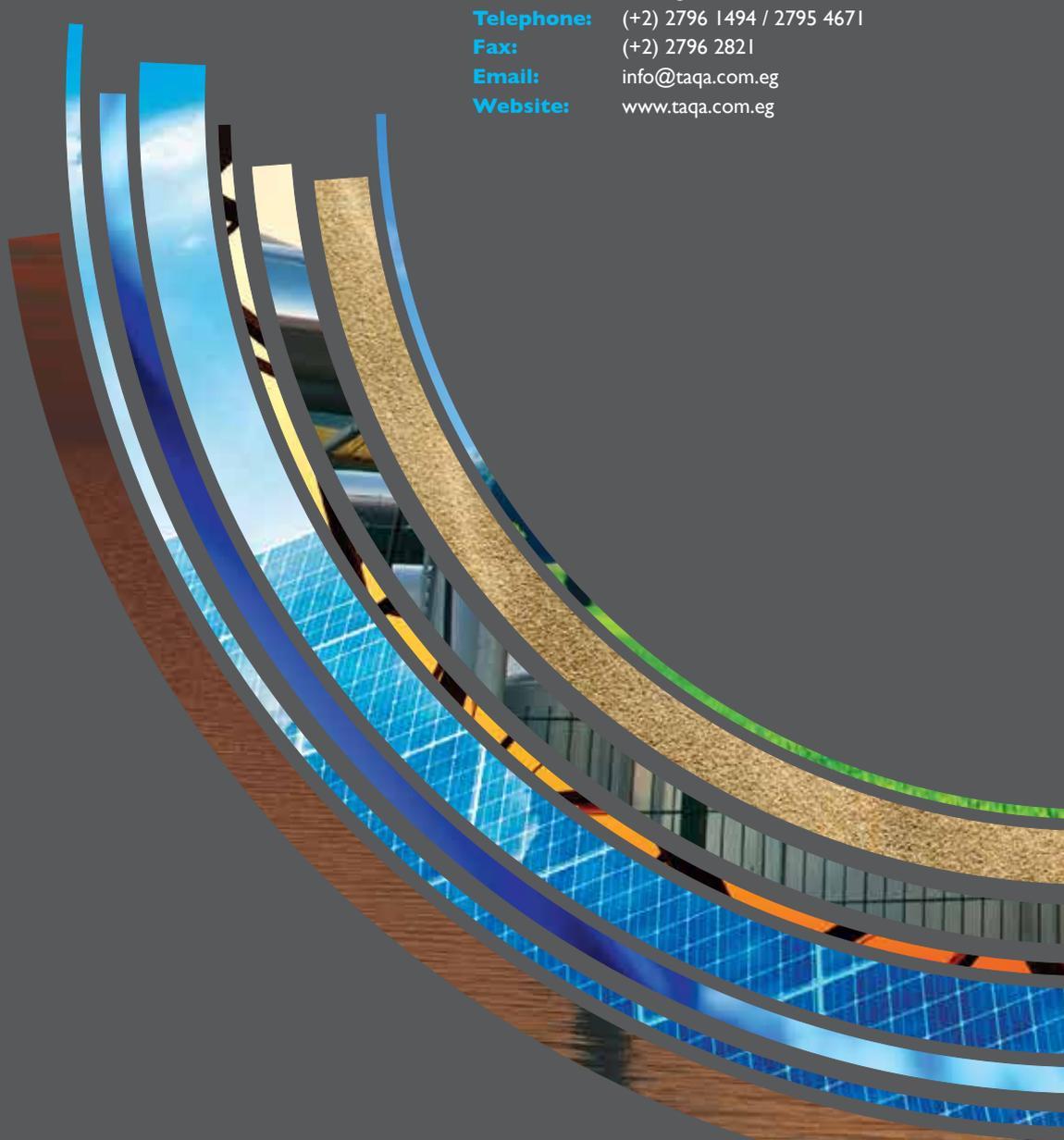


| Governorate | Site Name | Oil Marketing | | Gas | Power |
|----------------|-----------------------|---------------|---------------------|-----|-------|
| | | TAQA Station | Master Gas Stations | | |
| Alexandria | Alexandria | | | | |
| | Borg El Arab | | | | |
| Asyut | Assiout | | | | |
| | Dirout | | | | |
| | Nekheila | | | | |
| Beheira | Abo Homos | | | | |
| | Baramos | | | | |
| | Bargat | | | | |
| | Damnhour | | | | |
| | K.M 13 | | | | |
| | Regional road | | | | |
| | Shabrakhait | | | | |
| Beni Sweif | Beba | | | | |
| | Beni Sweif | | | | |
| Cairo | 15 May | | | | |
| | El Qobba | | | | |
| | Mokattam | | | | |
| | New Cairo | | | | |
| | Tebeen | | | | |
| Dakahleya | Mansoura | | | | |
| Damietta | Damietta | | | | |
| | Ras El Bar | | | | |
| Giza | 6 of October | | | | |
| | El Qawmia | | | | |
| | El Sudan | | | | |
| | Mariouteya | | | | |
| | Warak | | | | |
| Ismailia | El Kantara | | | | |
| | Ismailia Exist /Cairo | | | | |
| | Wadi El Malak | | | | |
| Kafr El Sheikh | Balteem | | | | |
| | Dessouk | | | | |
| | Kafer El Shiekh | | | | |
| Marsa Matrouh | Marina | | | | |
| Menoufeya | Barket El Saba | | | | |
| Minia | Minia | | | | |
| | Ring Road | | | | |
| Red Sea | Hurghada | | | | |
| | Marsa Alam | | | | |
| | Ras Ghareb | | | | |
| | Red Sea | | | | |
| Sharkeya | 10th of Ramadan | | | | |
| | Minia El kamah | | | | |
| South Sinai | Sharm El Sheikh | | | | |
| | Taba | | | | |
| Suez | Ataka | | | | |
| | Suez | | | | |

* E.P.C. arm is the feeding industry to all TAQA other arms



“We plan to continue our efforts to better our communities through comprehensive energy solutions that address the region’s needs.”



Address: 2, Simon Bolivar Square,
Garden City, Cairo, Egypt

Postal Code: 11516

P.O. Box: 40 Magles EL-Shaab

Telephone: (+2) 2796 1494 / 2795 4671

Fax: (+2) 2796 2821

Email: info@taqa.com.eg

Website: www.taqa.com.eg